



SOFT DRINKS INDUSTRY LEVY

— GUIDE —

IN PARTNERSHIP WITH

BRITVIC[®]

FOREWORD



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Britvic and Landmark Wholesale are delighted to produce this guide to help you formulate your business plans following the introduction of the Soft Drinks Industry Levy which comes into effect on 6 April 2018.

We understand that the levy is likely to create short-term volatility within our industry but, as the UK's leading supplier of no and low Sugar drinks and one of the UK's largest wholesale buying groups, we believe that it should be viewed as a positive move as the levy provides a great opportunity to accelerate the growth of soft drinks.

For some time now, the biggest single trend in soft drinks has been the growth of no and low sugar soft drinks*, and this is only likely to be accelerated by the levy. We know that no and low sugar soft drink shoppers buy more soft drinks, more regularly, so this presents a fantastic sales opportunity but only if your business is well prepared.

If you haven't already, it's critical that you review the no and low sugar ranges in your business. Get behind your must-stock products, which sell fast and offer great quality, and essentially, fall below the levy so continue to offer great value to consumers.

Get set up well in advance of the levy and you can reap the benefits of not just protecting but also accelerating your soft drinks sales.

Our best wishes for healthy soft drinks growth in 2018!

SOFT DRINKS ARE IN THE SPOTLIGHT

Obesity is a growing problem rising from 14% of the population in 1993 to 25% in 2014. Currently, two thirds of adults and 26% of 10-11 year old children are overweight*

The primary objective of the soft drinks industry levy is to tackle obesity.

This has pressured manufacturers to significantly cut added sugar levels in order to avoid price inflation and potential associated volume loss. It is hoped this will encourage consumers to change their behaviour through a broader range of low sugar choices & differential pricing.



* Source: Nielsen Scantrack, total impulse, value growth % MAT we 23.12.17

* Source: Statistics on Obesity, Physical Activity and Diet, England 2018 report.

SOFT DRINKS INDUSTRY LEVY

HOW DOES IT WORK?



Drinks with less than 5g of sugar per 100ml are below the levy threshold. The above prices are the tax amount only. VAT will be applied as usual on top. The Levy is charged to soft drinks manufacturers at the point of manufacture and to importers at the point of entry to the UK.

5-8g of sugar per 100ml

8g+ of sugar per 100ml

There will be an exclusion for pure fruit juices and milk-based drinks

The levy applies to all applicable drinks sold in the UK, including imported products

This only applies to products which contain added sugars and a total sugar content of more than 5g per 100ml

In its simplest terms, the levy is:



THE IMPACT OF THE SOFT DRINKS INDUSTRY LEVY

£2Bn

VALUE OF SOFT DRINKS IN THE IMPULSE ARENA*

454M Litres

AT RISK FROM THE IMPACT OF SUGAR LEVY IN THE IMPULSE ARENA*



WHICH ATTRACTS A LEVY OF...

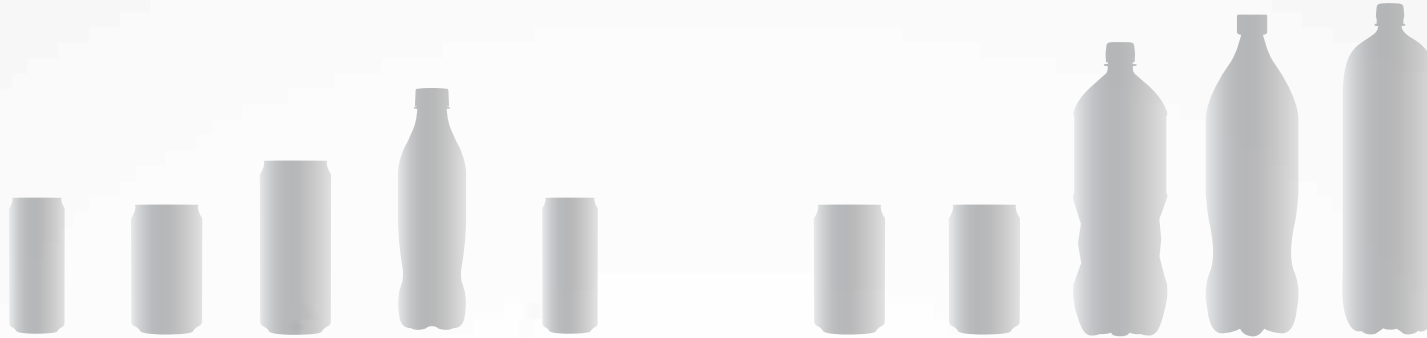
£105M

+9.9%

NO ADDED SUGAR SOFT DRINKS ARE GROWING AHEAD OF TOTAL IMPULSE

*Includes Cola, Fruit Carbs, Non Fruit Carbs, Energy, Lemonade and Juice Drinks. Source: Nielsen Scantrack MAT data to WE 20.01.18

PRICE IMPACT TO WHOLESALE CUSTOMERS (PER CASE)



	24x 250ml	24x 330ml	12x 500ml	24x 500ml	6x 4x 250ml
Mid Tier (ex VAT)	+£1.08	+£1.43	+£1.08	+£2.16	+£1.08
Mid Tier (inc VAT)	+£1.30	+£1.71	+£1.30	+£2.59	+£1.30
High Tier (ex VAT)	+£1.44	+£1.90	+£1.44	+£2.88	+£1.44
High Tier (inc VAT)	+£1.73	+£2.28	+£1.73	+£3.46	+£1.73

4x 6x 330ml	3x 8x 330ml	12x 1.5L	6x 1.75L	6x 2L
+£1.43	+£1.43	+£3.24	+£1.89	+£2.16
+£1.71	+£1.71	+£3.89	+£2.27	+£2.59
+£1.90	+£1.90	+£4.32	+£2.52	+£2.88
+£2.28	+£2.28	+£5.18	+£3.02	+£3.46

PRICE IMPACT TO CONSUMER (PER UNIT)

ON THE GO AND PACKAGED SERVES

	250ml	275ml NRB	330ml can	16oz (455ml)	500ml
Mid Tier (inc VAT)	+5.4p	+5.9p	+7.1p	+9.8p	+10.8p
High Tier (inc VAT)	+7.2p	+7.9p	+9.5p	+13.1p	+14.4p

SHARING PACKS

	6 X 330ml	8 x 330ml	1.5L	1.75L	2L
Mid Tier (inc VAT)	+42.8p	+57p	+32.4p	+37.8p	+43.2p
High Tier (inc VAT)	+57.0p	+76p	+43.2p	+50.4p	+57.6p

HEALTH IS TOP OF MIND WITH YOUR SHOPPERS

NO ADDED SUGAR IS WORTH MORE TO YOUR BUSINESS



SUGAR FREE SOFT DRINKS ARE WORTH MORE THAN FULL SUGAR

£993M

VS.

£859M



SUGAR FREE SHOPPERS VISITS STORE MORE OFTEN

Freq 20.0

VS.

Freq 16.4



BUYING NEARLY DOUBLE THE AMOUNT OF THE SUGAR BUYER PER YEAR (a Guilt Free Purchase)

73.8L

VS.

44.6L

SUGAR FREE SOFT DRINKS

FULL SUGAR SOFT DRINKS

ACT NOW

SO WHAT SHOULD I BE DOING TO MY DRINKS CHILLER?



WHY?

COLA – People are reducing their sugar intake but still want a TASTY drink. Maximise on a growth area – No Added Sugar Cola +3.2% vs Standard Cola declining at -2.5%

FRUIT CARBS – More shoppers are moving into No Added Sugar Fruit Carbs as seen by it's growth of +16.8%. Ensure you stock these products in your store.

ENERGY DRINKS – Zero range from Monster and low sugar Red Bull lines all growing. They need space on shelf to mitigate Sugar Levy impact of +6p a can.

WATER – A BIG growth area, lots of NEW launches and consumers looking for healthier options.

ACTION

Review your range and space to ensure that:

- 1 - 60% of Cola space is No Added Sugar variants
- 2 - 40% of Fruit Carbs space is No Added Sugar variants.
- 3 - 30% of Stimulants space is No Added Sugar variants.

MERCHANDISING RULES

Offer Sugar Free: Offer a clear merchandising range of Sugar & Sugar-free within sub categories
First in Flow: Ensure Sugar-free products are leading first in flow to optimise awareness
Product Choice: Consider Sugar-free range gaps as alternatives/replacements for Full sugar lines
Make Shoppers Aware: Consider ways of highlighting Sugar-free on fixture (POS etc)

ACT NOW

SO WHAT SHOULD I BE DOING TO MY TAKE HOME DRINKS FIXTURE?



WHY?

COLA – Currently, growth is coming from No Added Sugar variants (+4.5%); ensure space on shelf reflects this.

FRUIT CARBS – More shoppers are moving into No Added Sugar Fruit Carbs as seen by it's growth of +16.8%. Ensure you stock these products in your store.

ENERGY DRINKS – Offer No Added Sugar energy on shelf. Showing huge growth at +144% and mitigates SUGAR LEVY increase on Standard products.

ACTION

Review your range and space to ensure that:

- 1 - 60% of Cola space is No Added Sugar variants
- 2 - 40% of Fruit Carbs space is No Added Sugar variants.
- 3 - 30% of Stimulants space is No Added Sugar variants.

MERCHANDISING RULES

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* Source: Nielsen Scantrack, total impulse, MAT we 28.10.17

BE READY FOR THE SOFT DRINKS INDUSTRY LEVY

3 SIMPLE STEPS

1



PASS ON THE LEVY

One of the Levy's objectives is to encourage consumers to consume a broader range of low and no sugar soft drinks. It is our recommendation that where the Levy is applied to a product, it should be passed on to the price the consumer pays creating a price differential between high sugar and low sugar soft drinks. Whether you do this and any onward pricing decisions are entirely at your discretion.

2



REVIEW YOUR RANGE

No and low sugar products should not mean a compromise on taste. Are you stocking a range of great tasting no and low sugar products?

3



OFFER CHOICE

Consumers will still demand added sugar soft drinks as a treat within their balanced diet and lifestyle. Continue to stock added sugar products but ensure your space and stock holding reflects the shift in consumer demand.

ADVERT

BRITVIC SOFT DRINKS BELOW LEVY RANGE

A GREAT RANGE OF ON THE GO AND TAKE HOME PRODUCTS EITHER BELOW THE SOFT DRINKS LEVY THRESHOLD OR LEVY EXEMPT



Robinsons with over 190 years of heritage introduces Refresh'd for great refreshment on the go. 100% naturally sourced ingredients. **Below soft drinks levy threshold.**



7up Free, the original great tasting lemon & lime drink since 1929 with plenty of fizz. Natural fruit flavours and zero colourings, preservatives or caffeine. **Below soft drinks levy threshold.**



Pepsi Max is now bigger than Diet Coke in the Convenience channel¹. And for the first time ever Pepsi has a 30% share of the cola category². **Below soft drinks levy threshold.**



Tango has become loved for its successful and innovative marketing campaigns. All flavours exhibit it's renowned fizziness and distinctive tang with a refreshing fruity aftertaste. **Below soft drinks levy threshold.**



Fruit Shoot, with bold fruity flavours is the no.1 kids brand in the on-trade³. Fruit Shoot contains no added sugar, artificial colours or flavourings. The entire Fruit Shoot range is **below soft Drinks Levy threshold.**



Drench, full flavoured juicy spring water, perfect on food occasions. Free from artificial colours and flavours and sweetened with naturally sourced stevia. **Below soft drinks levy threshold.**



R White's, with over 170 years of heritage, famous for its zesty lemons, a classic lemonade. **Below soft drinks levy threshold.**



Purdey's, with its vitamin infused spring water, reduces tiredness and fatigue, great for an energy boost on the go. No artificial colours, sweeteners, flavourings or preservatives. **Soft drinks levy exempt.**



Robinsons, made with no artificial colourings, Robinsons squash is bursting with real, thirst-quenchingly fruity flavours to keep you refreshed. The only trace of sugar you'll find is naturally occurring from the real fruit. **Below soft drinks levy threshold.**



J20, discover the delicious range of J20 flavours. The adult soft drink created for better get-togethers. The newest edition to the range J20 Spritz is lightly sparkling and contains only 55 calories per bottle. **Below soft drinks levy threshold.**

1. Nielsen Scantrack - Total Impulse 26w/e vol sales 17.02.2018 (Max TM vs Diet Coke TM)
2. Nielsen Scantrack Total Coverage 4w/e value share of cola 25.11.2017


THE IMPORTANCE OF SOFT DRINKS IN FOOD SERVICE

Soft drink offerings in licensed and foodservice environments will become increasingly important. With 32% of adults limiting their alcohol intake in 2016* range will play an important role as 65% of carbonated soft drinks users would like to see a wider range of carbonated soft drinks in pubs/bars/restaurants.¹

1.1 Bn Litres

OF SOFT DRINKS SOLD IN THE FOODSERVICE ARENA⁴

WHICH IS WORTH A STAGGERING...



£2.6 Bn

LOW CALORIE GROWING, HOWEVER MOST COLA SALES ARE FULL SUGAR - TAKE ACTION!

<p>FULL SUGAR GROWING AT -2.2%³ <small>DRIVEN BY JUICE DRINKS, COLA & ENERGY SPORTS DRINKS</small></p>	<p>LOW CALORIE GROWING AT +11.8%³ <small>DRIVEN BY COLA, FLAVOURED CARBS & MIXERS</small></p>	<p>69% OF FOODSERVICE COLA SALES ARE FULL SUGAR</p>	<p>WORTH £734m ATTRACTING A LEVY OF £64m²</p>
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1 Source: Soft Drinks Overview. Lightspeed/Mintel 2017.
 2 Source: CGA Foodservice & Licensed MAT TY w/e 31.12.2017.
 3 Source: CGA Foodservice & Licensed MAT % ChYA w/e 31.12.2017.

PRICE IMPACT TO LICENSED CUSTOMERS

PUBS CLUBS RESTAURANTS AND HOTELS
 (IMPACT PER CASE TO CASE PRICES / WSPS)



	24x 125ml	24x 200ml	24x 250ml	12x 275ml	24x 275ml
Mid Tier (ex VAT)	+54p	+86p	+£1.08	+59p	+£1.19
Mid Tier (inc VAT)	+65p	+£1.04	+£1.30	+71p	+£1.43
High Tier (ex VAT)	+72p	+£1.15	+£1.44	+79p	+£1.58
High Tier (inc VAT)	+86p	+£1.38	+£1.73	+95p	+£1.90



	12x 330ml	24x 330ml	12x 1L	7L BIB 6:1 ratio	7L BIB 6.4:1 ratio
Mid Tier (ex VAT)	+71p	+£1.43	+£2.16	+£7.56	+£8.06
Mid Tier (inc VAT)	+86p	+£1.71	+£2.59	+£9.07	+£9.67
High Tier (ex VAT)	+95p	+£1.90	+£2.88	+£10.08	+£10.75
High Tier (inc VAT)	+£1.14	+£2.28	+£3.46	+£12.10	+£12.90

PRICE IMPACT TO CATERING CUSTOMERS

EDUCATION WORKPLACE AND TRAVEL.
QUICK SERVICE / FAST FOOD
(IMPACT PER CASE TO CASE PRICES / WSPS)

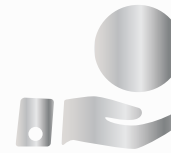


	24x 250ml	24x 330ml	12x 500ml	24x 500ml	12x 1.5L
Mid Tier (ex VAT)	+£1.08	+£1.43	+£1.08	+£2.16	+£3.24
Mid Tier (inc VAT)	+£1.30	+£1.71	+£1.30	+£2.59	+£3.89
High Tier (ex VAT)	+£1.44	+£1.90	+£1.44	+£2.88	+£4.32
High Tier (inc VAT)	+£1.73	+£2.28	+£1.73	+£3.46	+£5.18

BE READY FOR THE SOFT DRINKS INDUSTRY LEVY

3 SIMPLE STEPS FOR FOOD SERVICE

1



PASS ON THE LEVY

It is our recommendation that where the Levy is applied to a product, it should be passed on to the price the consumer pays creating a price differential between high sugar and low sugar soft drinks. Whether you do this and any onward pricing decisions are entirely at your discretion. Caterers should consider the impact of increased costs, particularly to meal deals that include a free soft drink. If you choose to pass on the levy in price, update menus, educate staff and programme tills to accommodate the difference in price.

2



REVIEW YOUR RANGE

No and low sugar products should not mean a compromise on taste. Are you stocking a range of great tasting no and low sugar products? For caterers offering free soft drinks in meal deals, lead with sugar free variants such as Pepsi MAX 330ml can for meal deals and Pepsi MAX 1.5L for sharing deals. Caterers with significant lunch time trade should explore emerging categories such as Flavoured Waters and Evolved Energy.

3



OFFER CHOICE

Consumers will still demand added sugar soft drinks as a treat within their balanced diet and lifestyle. Caterers should continue to stock added sugar products but ensure your menu and stock holding reflects the shift in consumer demand.





For further information and advice, please visit
the UK Government website and join us on twitter

www.gov.uk/guidance/soft-drinks-industry-levy
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